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July 31, 2026

To whom it may concern:

Company name:	SATO SHOJI CORPORATION
Name of representative:	Tetsuo Nozawa, Representative Director, President (Code No. 8065, TSE Prime Market)
Inquiries:	Katsuhiro Akutsu, Executive Officer, Manager of Business Administration Department (Tel: +81-3-5218-5312)

Notice Concerning the Revision (Upward Revision) of Performance Targets for the Final Year of the Fourth Medium-Term Management Plan (FY2026-FY2028)

SATO SHOJI CORPORATION (the "Company") hereby announces that, at the Board of Directors meeting held today, we have decided to upwardly revise the performance targets for the final fiscal year of the Fourth Medium-Term Management Plan (FY2026-FY2028) which was announced on May 8, 2026-as follows.

1. Regarding performance targets for the final year (FY2028) of the Fourth Medium-Term Management Plan

(Millions of yen)

	Consolidated Net Sales	Consolidated Operating profit	Consolidated Ordinary profit
Previous forecast (A)	320,000	9,000	9,200
Newly revised forecast (B)	340,000	11,000	11,200
Change (B-A)	20,000	2,000	2,000
Rate of Change (%)	6.3	22.2	21.7

(Reference)There are no changes to the following indicators compared to the targets announced previously.

	ROIC	ROE	PBR
Target announced previously	6.0%	8.0% or more	1.0 times or more

2. Reason for the revision

We are currently implementing our previously announced Fourth Medium-Term Management Plan. However, due to factors such as overseas group business performance exceeding expectations-driven by rising demand for high-performance materials for AI servers and semiconductor components-and solid sales in the commercial vehicle industry a key market for us, we are upwardly revising the performance targets for the plan's final year. There are no changes to the Fourth Medium-Term Management Plan other than the above performance targets.

(Note) The above performance targets are based on information available as of the date of publication of this document, and actual results may differ from the target figures due to various factors in the future.